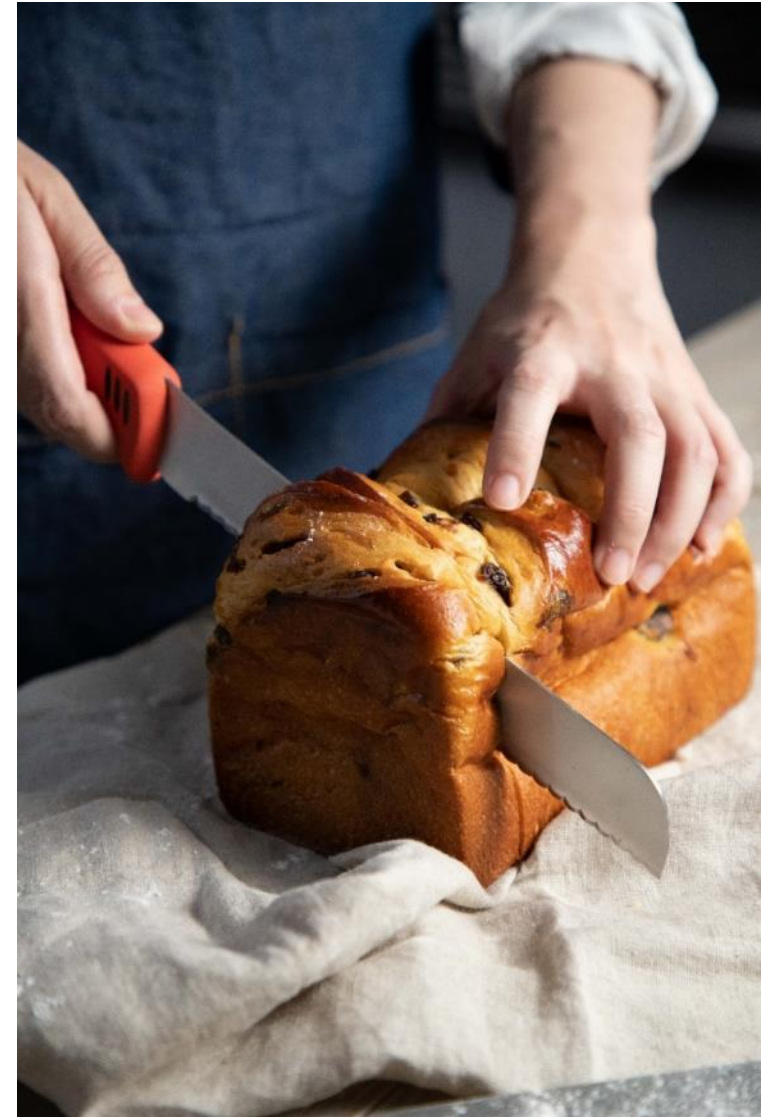




# Sanneng Group Holdings Co., Ltd. 2025 Q2 Earnings Conference

Based on Taiwan,  
Deep in Asia, and  
Go global !

Reporter: CEO Hsiao, Kai-Feng  
CFO Chen, Liu-Yu  
Aug. 27, 2025



# Disclaimer

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# Agenda

- 1 Company Overview
- 2 Business Performance
- 3 Competitive Advantage Analysis
- 4 Future Prospects



# Company Overview

# Corporate Culture



# Company Information

San Neng - KY was established in Apr 2015

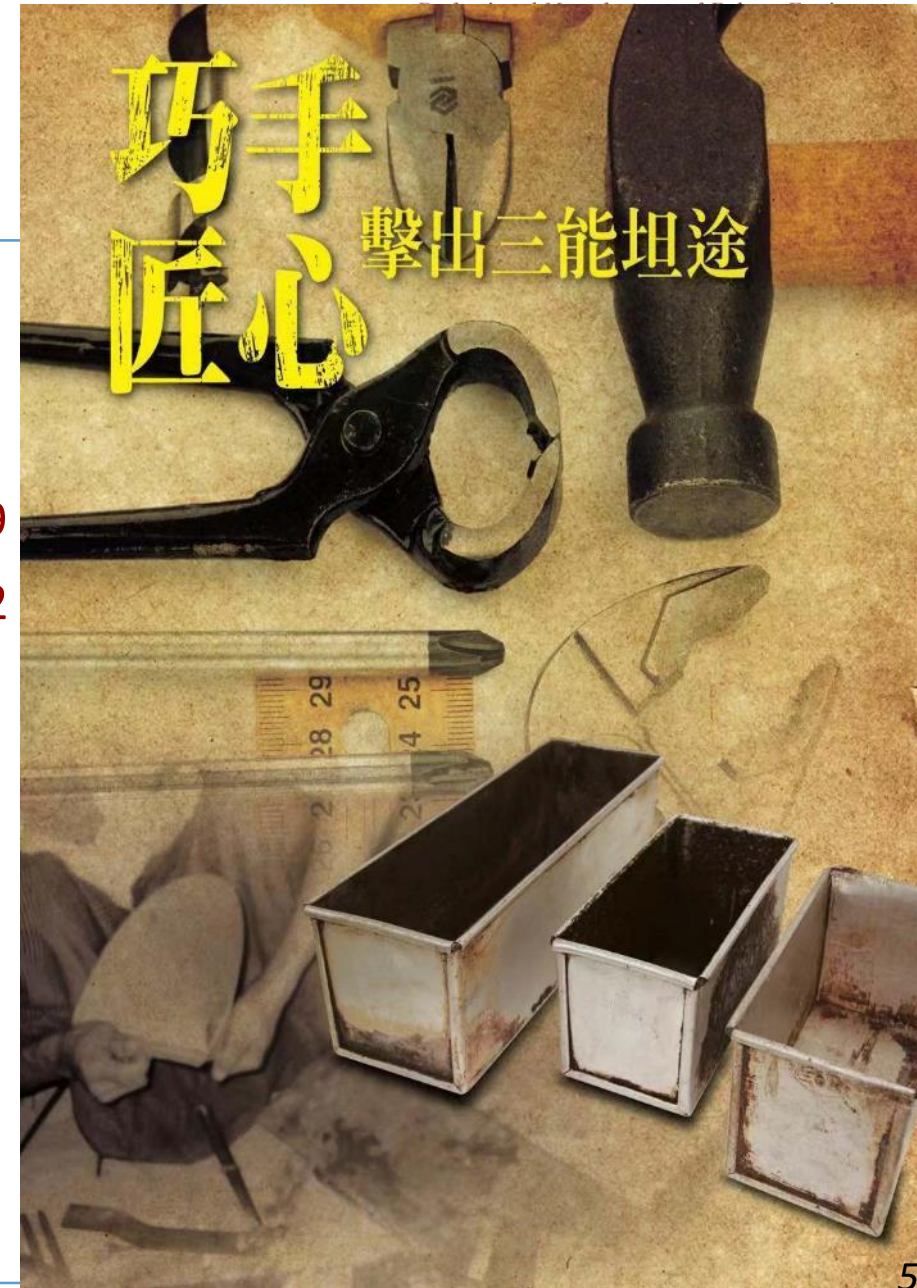
- 1982/06 – San Neng Taiwan
  - 2000/08 – San Neng Wuxi
  - 2010/08 – San Neng Japan
  - 2015/11 – San Neng Indonesia
  - 2024/02 – San Neng Indonesia Industry
- |                      |           |
|----------------------|-----------|
| • Squires Kitchen    | Jul. 2017 |
| • Xin Neng Wuxi      | Apr. 2019 |
| • San Neng Guangzhou | Jan. 2022 |

Chairman : 張瑞榮 (Mr. Jui-Jung Chang)

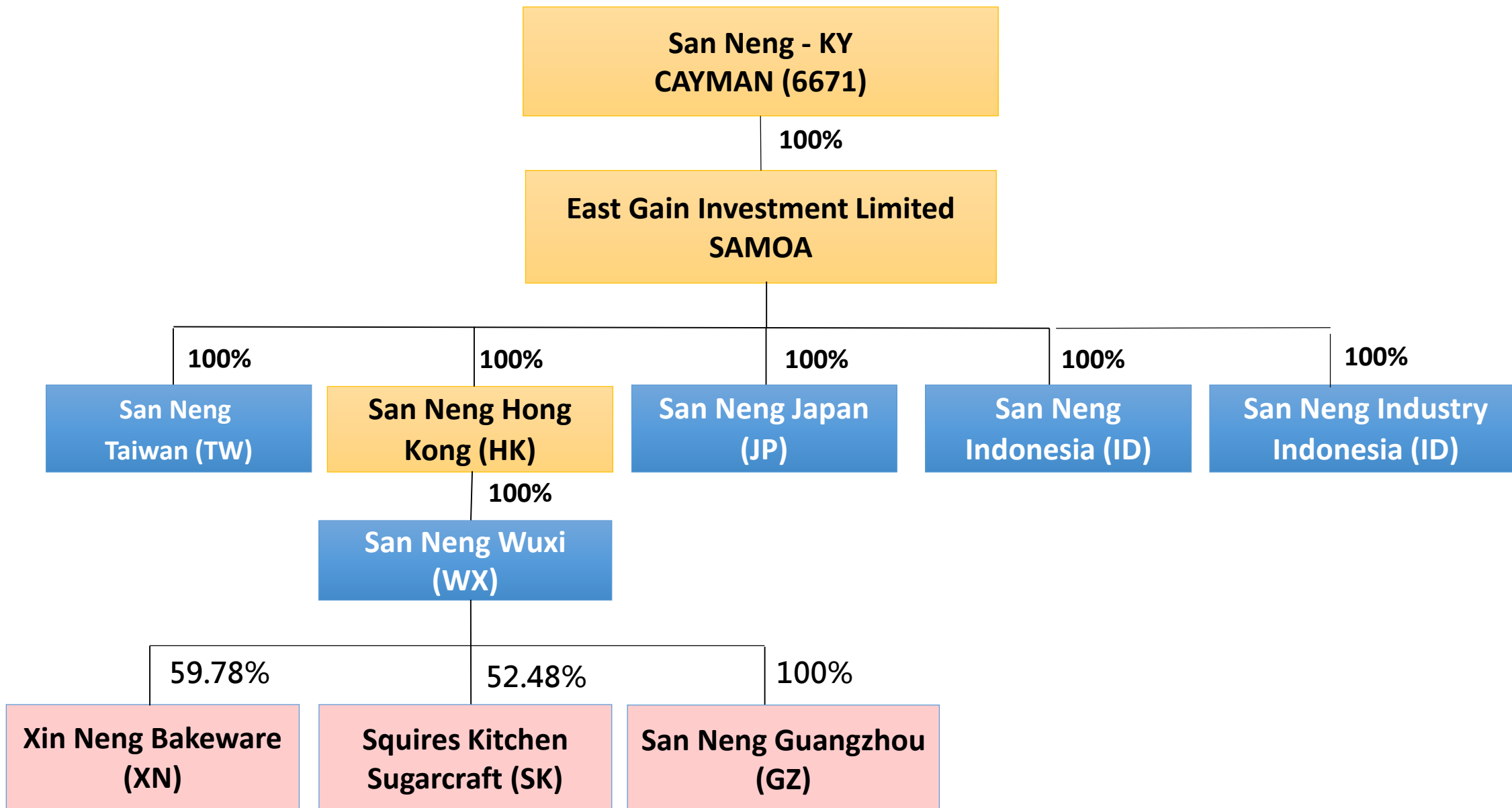
CEO: 蕭凱峰 (Mr. Kai-Feng Hsiao)

Paid in Capital : NTD\$607.5 Million

Number of Employees : **770** people (End of Jul. 2025)



# Investment Structure



# Our Brands

B to B  
market



Professional /  
Quality

B to C  
market



Family /  
Heartwarming

B to B/C  
market



**SANNENG**  
*Premium*

Premium /  
Professional

B to B/C  
market



**SANNENG**  
Beautiful Life

B to C  
market



Convenient  
/practical

# Our Products

Main products: R&D, manufacturing and sales of various baking and food utensils products



# Our Products

**Baking Moulds** Baking Trays, Loaf Pan, Cake Mould, Pie Pan, Mousse Rings...



**Baking Tools** Whisks, Bowls, Knives, Brushes, Cake Stands...



# Our Products

## Home Products



# unopan

Bring your chef home

媲美大師級的器具，家用烘焙好幫手

做自己的主廚 盡情揮灑創意



繽紛的烘焙器具、親子烘焙器具、安全矽膠產品等



# Our R&D Capacity

As of July. , 2025

	Area	Patents and R&D Achievements
<b>Patents and R&amp;D Achievements</b>	Taiwan	<ul style="list-style-type: none"> <li>• A total of <b>39</b> patents</li> <li>• San Neng Taiwan secured Taichung City Small Business Innovation Research (SBIR) Subsidy.</li> <li>• San Neng Taiwan secured Ministry of Economic Affairs' Low Carbon and Smart Upgrading and Transformation Program for Small and Medium-Sized Manufacturing Enterprises</li> </ul>
	China	<ul style="list-style-type: none"> <li>• A total of <b>155</b> patents</li> <li>• San Neng Wuxi consecutively awarded the High-Tech Enterprise Certification three times from 2015 to 2024. (Applying for 2025)</li> <li>• San Neng Wuxi secured "Certification for Specialized, Sophisticated, Unique, and Innovative Enterprises".</li> <li>• San Neng Wuxi obtained Intellectual Property (IP) Management System Certification"</li> </ul>
	Japan	<ul style="list-style-type: none"> <li>• A total of <b>9</b> patents</li> </ul>



# Business Performance

## 2025&2024 Q2 Consolidated Balance Sheets

 Professional  
 In thousands of NTD

Account Title\ Period	2025.06.30	2024.06.30	+/-	+/- Ratio
Cash	395,833	653,499	-257,666	-39.43%
Amortized cost financial asset - current	111,065	69,458	41,607	59.90%
Accounts receivable	213,104	238,879	-25,775	-10.79%
Inventories	301,330	293,189	8,141	2.78%
Other current assets	31,744	32,431	-687	-2.12%
<b>Total current assets</b>	<b>1,053,076</b>	<b>1,287,456</b>	<b>-234,380</b>	<b>-18.20%</b>
Amortized cost financial asset - noncurrent	233,187	164,465	68,722	41.79%
Property, plant and equipment	800,504	828,730	-28,226	-3.41%
Other noncurrent assets	63,580	68,413	-4,833	-7.06%
<b>Total noncurrent assets</b>	<b>1,097,271</b>	<b>1,061,608</b>	<b>35,663</b>	<b>3.36%</b>
<b>Total assets</b>	<b>2,150,347</b>	<b>2,349,064</b>	<b>-198,717</b>	<b>-8.46%</b>
Current liabilities	508,317	575,410	-67,093	-11.66%
Noncurrent liabilities	65,900	82,144	-16,244	-19.78%
<b>Total liabilities</b>	<b>574,217</b>	<b>657,554</b>	<b>-83,337</b>	<b>-12.67%</b>
Capital stock	607,500	607,500	0	0.00%
Others equity	968,630	1,084,010	-115,380	-10.64%
<b>Total equity</b>	<b>1,576,130</b>	<b>1,691,510</b>	<b>-115,380</b>	<b>-6.82%</b>

# 2025&2024 Q2 Consolidated Income Statement

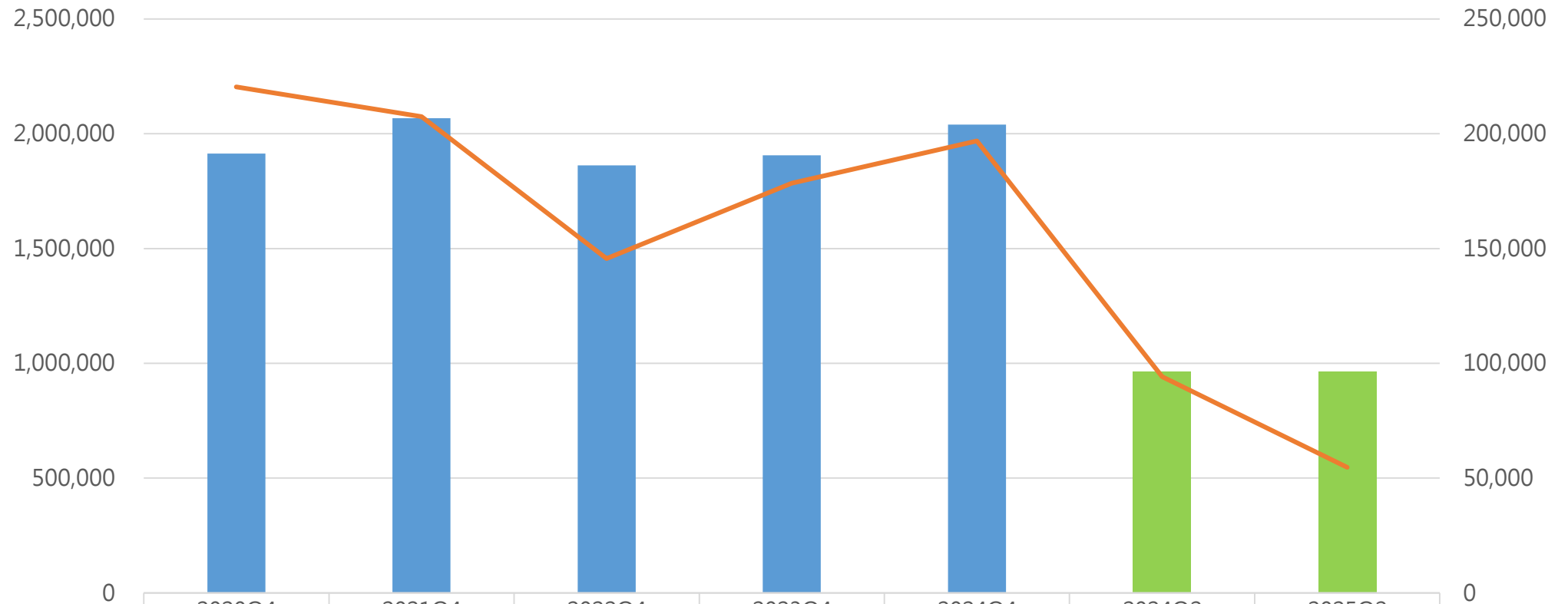
In thousands of NTD

Account Title \ Period	2025 Q2	2024 Q2	+/-	+/- Ratio
Operation Revenue	963,097	963,589	-492	-0.05%
Gross Profit	368,523	361,833	6,690	1.85%
Gross Margin	38.26%	37.55%	0.71%	1.89%
Operation Expense	290,703	261,067	29,636	11.35%
Net Income	77,820	100,766	-22,946	-22.77%
Net Income Rate	8.08%	10.46%	-2.38%	-22.75%
Non-operating Income	717	19,616	-18,899	-96.34%
Pre Tax Income	78,537	120,382	-41,845	-34.76%
Pre Tax Income Rate	8.15%	12.49%	-4.34%	-34.75%
Tax Expense	23,883	26,244	-2,361	-9.00%
Net Profit After Tax	54,654	94,138	-39,484	-41.94%
Net Profit Margin	5.67%	9.77%	-4.10%	-41.97%
EPS(NTD dollar)	0.85	1.52	-0.67	-44.08%

# Analysis of the Income Statement

	Account Title	Variance amount for Jan–Jun 2025 vs. prior period
<b>Analysis of the Income Statement</b>	Operating Expenses	<ul style="list-style-type: none"> <li>● PT. Sanneng Asia Industry Indonesia incurred an investment loss of NT\$5,278 thousand.</li> <li>● Total employee benefit expenses for the Group (including Indonesia) amounted to NT\$17,699 thousand.</li> </ul>
	Non-Operating Income and Expenses	<ul style="list-style-type: none"> <li>● Net foreign exchange loss increased NT\$16,413 thousand compared to prior period.</li> </ul>
	Income Tax Expense	<ul style="list-style-type: none"> <li>● Current income tax – increased by NT\$2,180 thousand due to prior-year adjustment.</li> </ul>

## 歷史經營實績(Historical Operating Performance)



營業收入(Revenue)

1,913,403

2,067,136

1,861,962

1,905,839

2,039,422

963,589

963,097

本期淨利( Net Profit After Tax)

220,416

207,426

145,572

178,477

196,898

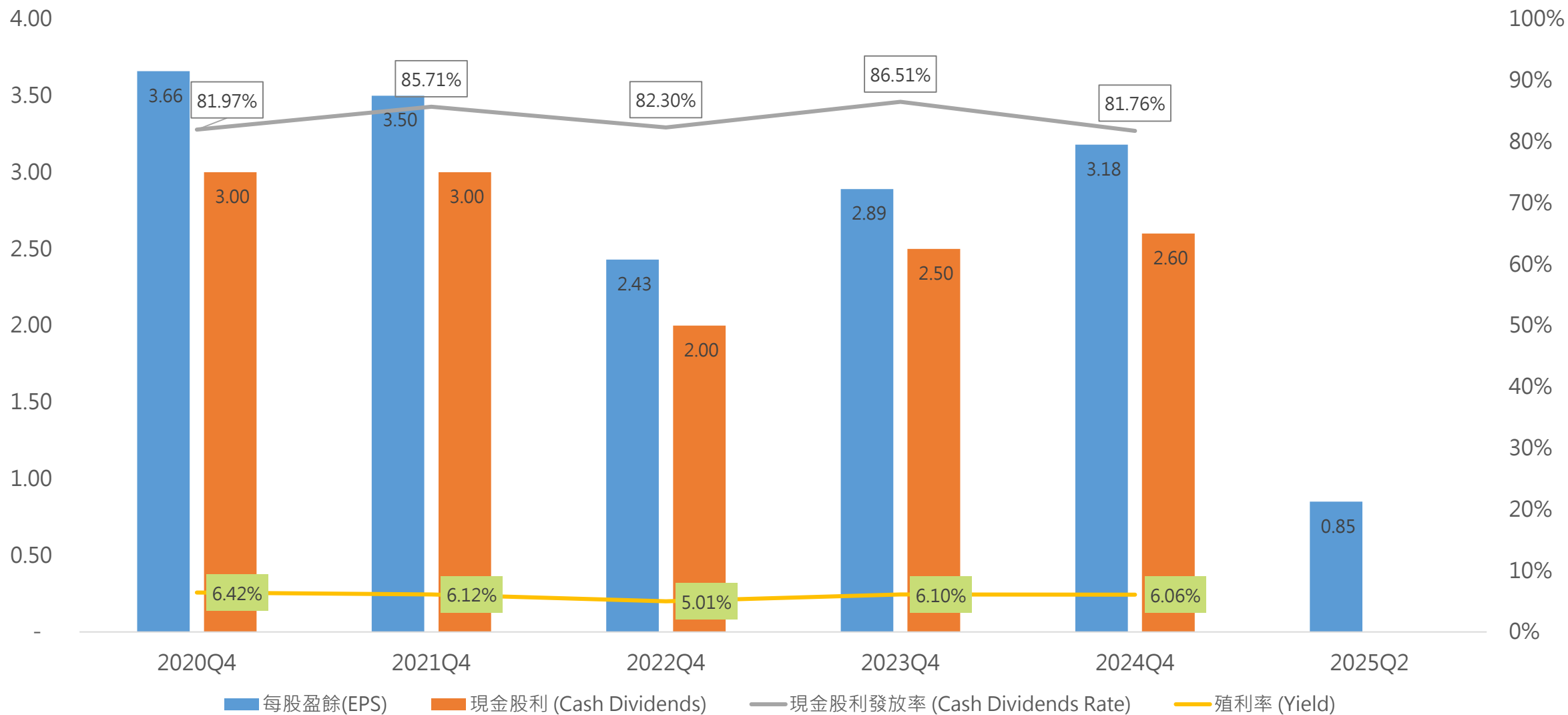
94,138

54,654

營業收入(Revenue)

本期淨利( Net Profit After Tax)

## 歷年財務績效及股利政策(Historical Financial Performance & Dividend Policy)



## Financial Ratios

Projects		2023	2024	2025 Q2
Financial Structure	<b>Debt-to-asset ratio (%)</b>	22.19	22.99	26.70
	Long-term capital accounts for real estate, plant and equipment ratio (%)	220.46	220.08	205.12
	Current ratio (%)			
Debt-paying Ability	<b>Current ratio (%)</b>	291.38	252.46	207.16
	<b>Quick ratio (%)</b>	206.55	180.70	141.73
	Interest earned ratio (times)	61.02	98.76	58.11
Days' sales in inventory	<b>Accounts receivable turnover (times)</b>	8.44	9.32	9.18
	Average collection period	43.24	39.16	39.76
	<b>Inventory turnover (times)</b>	3.44	3.75	3.49
	Days sales in inventory	106.10	97.33	104.58
	Property, plant and equipment turnover (times)	2.27	2.44	2.33
	Total asset turnover (times)	0.86	0.89	0.85

## Financial Ratios (Continued)

Projects		2023	2024	2025 Q2
Profitability	Return on assets (%)	8.22	8.76	4.96
	<b>Return on shareholders' equity (%)</b>	10.49	11.20	6.47
	Ratio of operating profit to paid-in capital (%)	36.29	36.21	25.61
	Ratio of pre-tax profit to paid-in capital (%)	42.00	42.30	25.85
	<b>Net profit rate(%)</b>	9.36	9.65	5.67
	<b>EPS</b>	2.89	3.18	0.85

# Six Major Categories

## Analysis of the revenue structure

Category \ Year	2024 Q2	2025 Q2
Customized	34.47%	30.12%
Baking mold	39.21%	42.70%
Baking tools	19.95%	21.25%
Household	1.38%	1.03%
Food	2.30%	1.92%
Others	2.69%	2.98%
Total	100.00%	100.00%

## Analysis of the gross profit structure

Category \ Year	2024 Q2	2025 Q2
Customized	32.06%	31.79%
Baking mold	39.25%	40.14%
Baking tools	44.26%	44.63%
Household	35.73%	36.55%
Food	21.23%	17.17%
Others	48.39%	45.53%
Total	37.55%	38.26%



# Areas

Analysis of the **revenue structure**

Year	2024 Q2	2025 Q2
China	65.25%	67.98%
Taiwan	15.18%	14.80%
Asia	17.35%	13.90%
Europe, America and others	2.22%	3.32%
<b>Total</b>	<b>100.00%</b>	<b>100.00%</b>

Analysis of the **gross profit structure**

Year	2024 Q2	2025 Q2
China	35.08%	36.76%
Taiwan	40.52%	38.80%
Asia	43.50%	44.25%
Europe, America and others	43.41%	41.54%
<b>Total</b>	<b>37.55%</b>	<b>38.26%</b>





# Competitive Advantage Analysis

Comprehensive and stable distribution system

Industrial resource integration capability

## Competitive Advantage Analysis

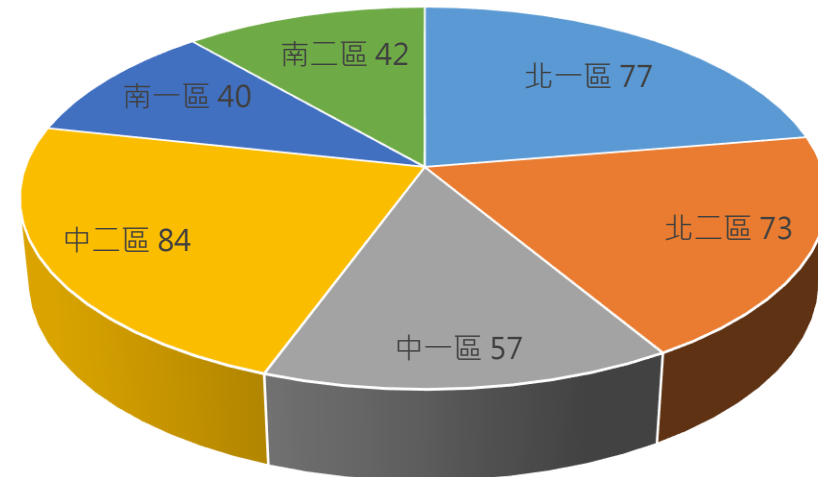
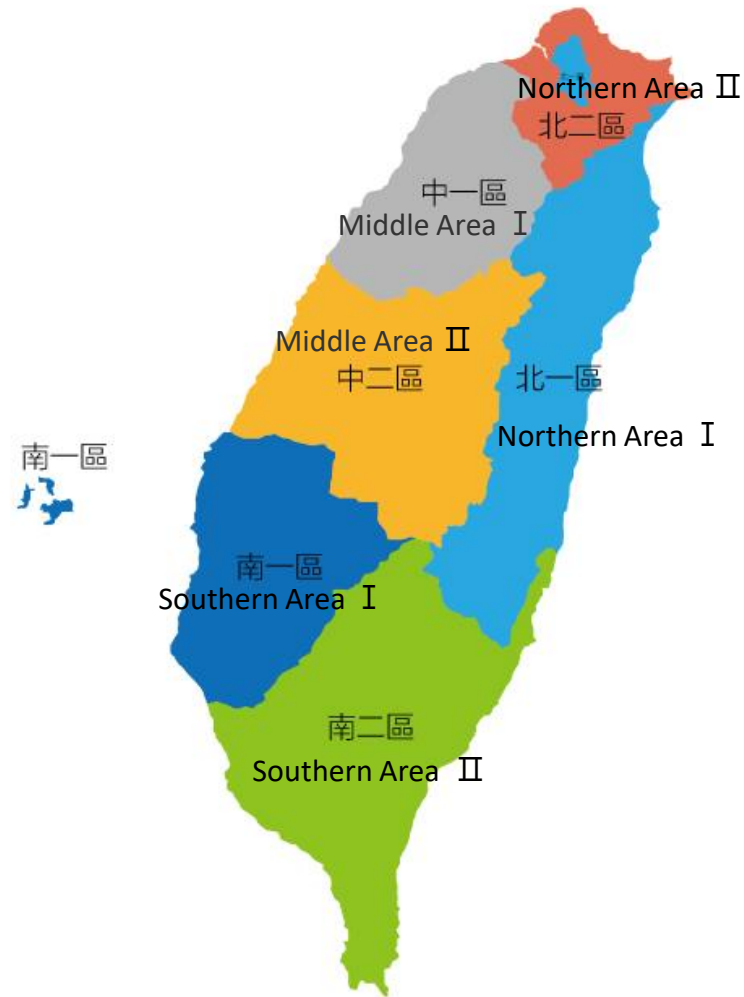
New product development leads the market

Customized research and Development capabilities

Provide a complete solution

# 1. Comprehensive and stable distribution

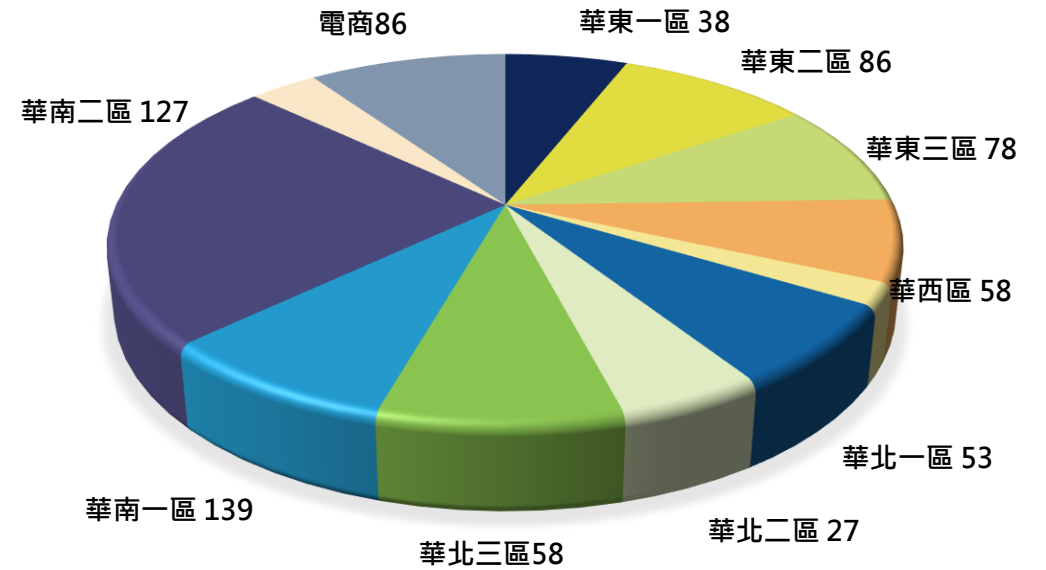
Taiwan's market base



373 distributors across Taiwan

As of Jul. , 2025

## China's market base



750 distributors across China

As of Jul. , 2025



## 2. Industrial resource integration capability

- Upstream and downstream resources in the baking industry

## 2. Industrial resource integration capability

➤ Co-branded with chain store / famous bakers

台灣三能 × 吳克己  
台灣三能低糖健康吐司模

降低糖分 上色佳  
節時 節能  
保水性佳

首位麵包師與三能食品  
器具合作聯名款式

### CONVECTION OVEN

海氏i7风炉烤箱  
|| 海氏大风炉 就是专业级 ||

刘涛  
海氏烤箱代言人

产品型号: i7  
产品名称: 电烤箱  
产品功率: 2150W  
产品容量: 40L

核心卖点

- 更快: 5s瞬时复热更快, 创新光波风炉烤
- 更均匀: 双风同转更均匀, 海玉式“蛋蛋俱乐部”
- 更好吃: 新嫩酥心更好吃, 总有你爱的“蛋”, 配置「嫩烤」、「酥烤」双模式
- 更节能: 高效节能, 智能“智能休眠”, 4重保温设计, 省电20%

## 2. Industrial resource integration capability

### ➤ Industry alliance co-branded brands



南僑片狀甜奶油(草莓味)

創新風味包裹技術  
鎖住草莓風味與色澤



三能&南僑 聯名模具

方型土司盒  
南僑千層生乳吐司



多肉桃桃水果餡

水果含量在50%左右  
含水蜜桃果肉  
入口清爽微甜



披薩輪刀

SN4233  
圓徑100x232mm  
430不銹鋼

## 2. Industrial resource integration capability

### ► Industry alliance co-branded brands



Famous illustrator - OJIMEOW



科麥甜栗子泥罐頭

擁有79%的板栗含量  
風味純正，軟糯綿密  
柔和順滑，甜淡適中



三能&科麥 聯名模具

DS1830380  
大鼓模

## 2. Industrial resource integration capability

### ▶ Industry alliance co-branded brands



黑旗食品  
BLACK FLAG FOOD

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**烘焙專用圓火腿切片**

---

含肉率高  
軟嫩鹹香

**三能&黑旗 聯名模具**

---

DS2390234  
40連空心圓模



**QUEEN**  
王后

**DEDICATES TO HEALTHY BAKING**  
致力于健康烘焙

---





**王后柔風櫻花麵粉**

---

粉質細膩  
麥香宜人  
適合製作各種吐司

**三能&王后 聯名模具**

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DS1920324  
450g低糖健康帶蓋吐司盒

## 2. Industrial resource integration capability

### ➤ Industry alliance co-branded brands



# 2. Industrial resource integration capability

## World Bread Champion Chef Strategy Alliance





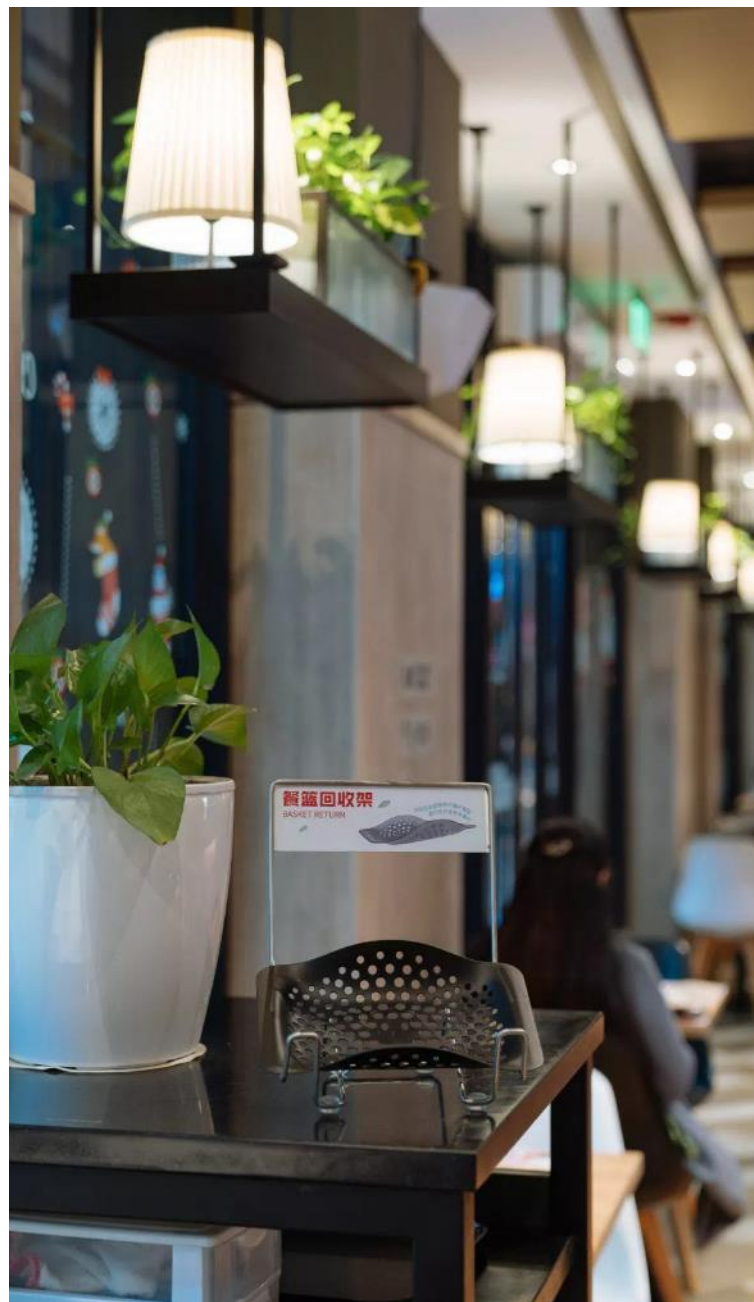
3.

Customized research and  
development capabilities

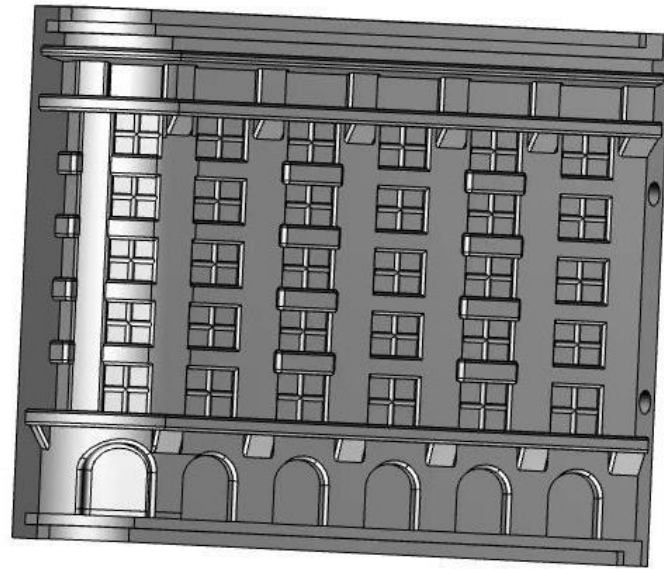


### 3. Customized research and development capabilities

#### ➤ Fast Food Tray



### 3. Customized research and development capabilities



### 3. Customized research and development capabilities

➤ Starbucks customized products



### 3. Customized research and development capabilities

#### ➤ JBCW Customized-Grilled Fish Plate



# 4. New product development leads the market

## ➤ Dessert Spoon



# 4. New product development leads the market

## ➤ Carving knife/paring knife



### 一體式鍛造

採用420高碳不銹鋼製，耐腐蝕性好，  
特殊熱處理刀刃韌性提升，不易彎折

### 完美的刃與刀柄比例

運用三角幾何造型設計，線條元素，  
增加現代科技感並符合人體工學

### 品質保證

堅持在地生產，100%台灣製造，  
符合食品衛生安全器具

### 環保減碳 愛地球

採用單一材質，可拋棄與回收  
降低地球的負擔並減少碳排量

## CARVING KNIFE

食品料理雕刻運用



刻花刀 | SN4862 | 420不銹鋼 | 總長:170mm

## PARING KNIFE

食品料理削皮運用

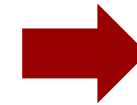


削皮刀 | SN4863 | 420不銹鋼 | 總長:157mm



# 4. New product development leads the market

➤ iFREE GROUP ~ Transformers Burger Mould



➤ Disneyland~Groot Burger Mould



➤ Disneyland~Iron Man Burger Mould



## 4. New product development leads the market

➤ Cloud Shape Loaf Pan

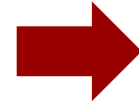


## 5. Provide complete solutions - diagnostic services

### ➤ Baguette Stacking Problem - Rimless Baguette

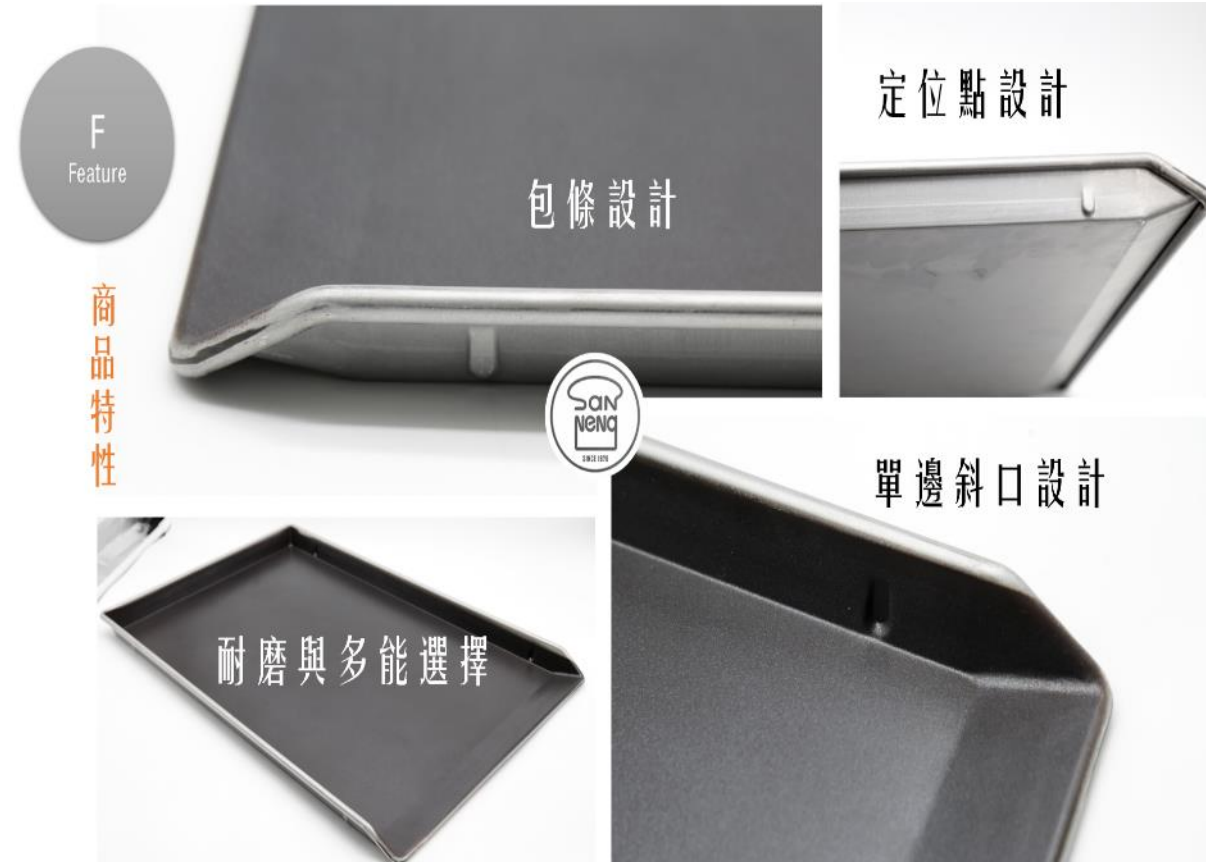
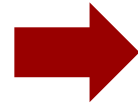


No borders, easy to stack, save space; Reduce weight and save costs; Reduce the accumulation of dirt and evil; Easy to clean and better demolding



## 5. Provide complete solutions - diagnostic services

- The labor-intensive problem of product removal -
- **Slant baking pan**





## Future Outlook

# Future Outlook

## 3. Channel aspect

- Live broadcast (course)
- we media
- operating Agency

## 2. Industry aspect

- Catering Products
- Outdoor Products

## 4. Product aspect

- In Line with ESG Principles
- Trends of the Times

## 1. R&D aspect

- In Compliance with Laws and Regulations
- Automated Process

## 5. Market aspect

- Expanding the Southeast Asian market



# 1. R&D aspect-future R&D plan

01



Surface  
Treatment

- Development of next-generation **anti-stick coating technology** for surface of food utensils
- **PVD titanium plating** process application development
- **Replace sandblasting** process development
- **Surface hydrophobic treatment technology** of steel plates and aluminum plates

02



ESG Product

- **Plastic reduction products** product development
- Research of **biomass material**
- Development of **heat-resistance plastics** application
- R&D of more **energy-saving** baking equipment

## 2. Industry Aspect--Catering/Outdoor Products

### ➤ Catering Market



## 2. Industry Aspect--Catering/Outdoor Products



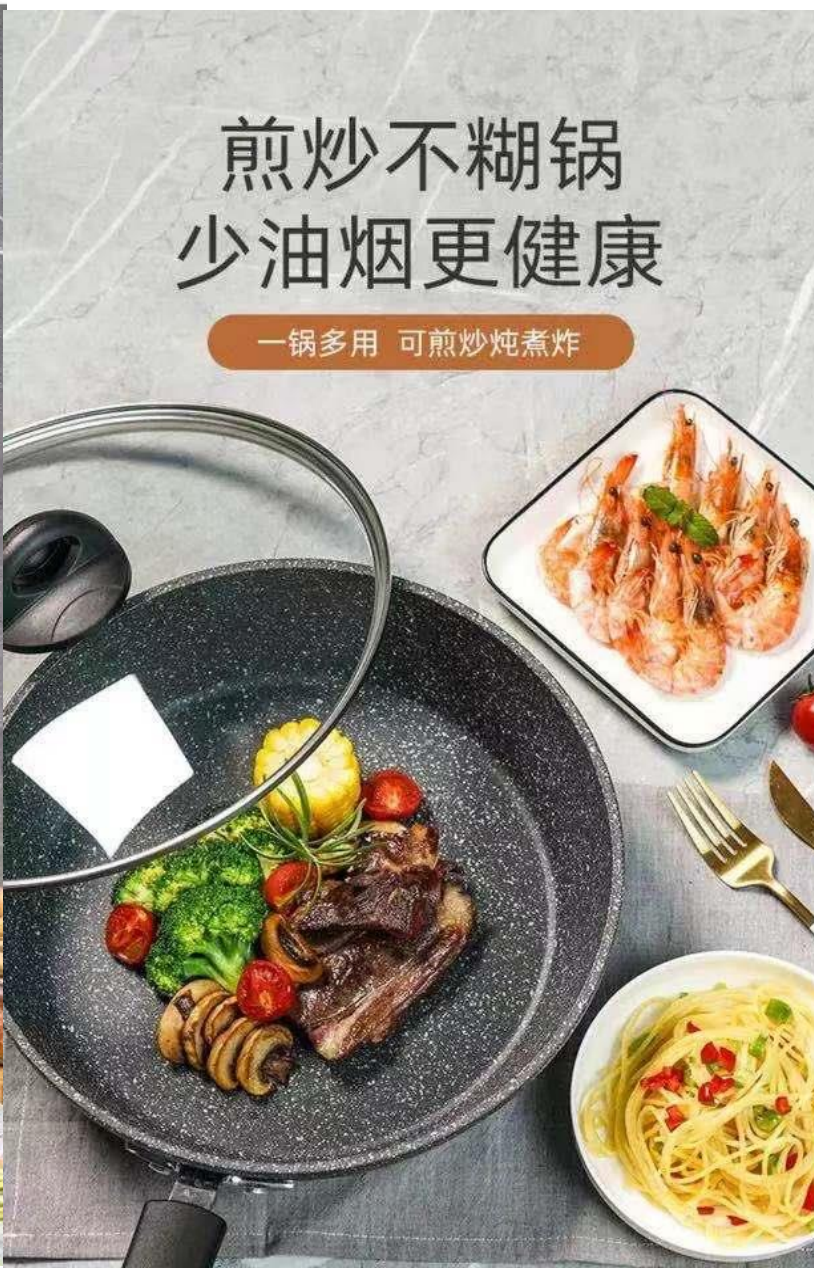
三能器具  
SAN NONG  
SANNONG BARBQWARE

铝合金一体压铸成型 坚实耐用

# 大理石不沾锅

不挑灶 不沾锅 油烟少

This advertisement features a dark, speckled aluminum die-cast non-stick pan with a black handle. The background is a dark, marble-like surface. The text highlights the pan's durability and non-stick properties, specifically mentioning it is suitable for various stoves and produces little smoke. The brand name 'San Nong' is prominently displayed at the top left.



# 煎炒不糊锅 少油烟更健康

一锅多用 可煎炒炖煮炸

This advertisement shows a dark, speckled non-stick pan being used to cook a variety of foods, including a piece of meat, broccoli, mushrooms, and corn. A glass lid is placed over the pan. In the background, there is a plate of cooked shrimp and a bowl of spaghetti. The text emphasizes the pan's versatility and health benefits by reducing oil and smoke.



熱伝導率はより速く均一です

# 复合底结构

导热更快更均匀 加热不变形

This advertisement features a close-up of the bottom of a dark, speckled pan, showing a composite structure with a grid of small holes. The text explains that this structure allows for faster and more uniform heat conduction, preventing the pan from warping during use. In the background, there are two small glass jars with wooden lids, one containing red powder and the other white powder.



# ➤ Manual Coffee Brewing Equipment - Main Product



Manual Coffee Grinder



Latte Art Milk Pitcher



Pour Over Kettle



Coffee Server



Clever Dripper



Filter Paper



Coffee Cup



Digital Scale

# Manual Coffee Brewing Equipment - Accessory Products



Thermometer



Dripper Stand



Coffee Scoop



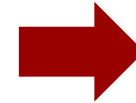
Coffee Grinder Cleaning Brush



Cupping Spoon



Coffee Bean Canister





# 從心出發 到哪裡都是家

From the heart, everywhere is home.

# 2. Industry Aspect--Catering/Outdoor Products

➤ Products sale in the outdoor market



## ➤ Products sale in the outdoor market

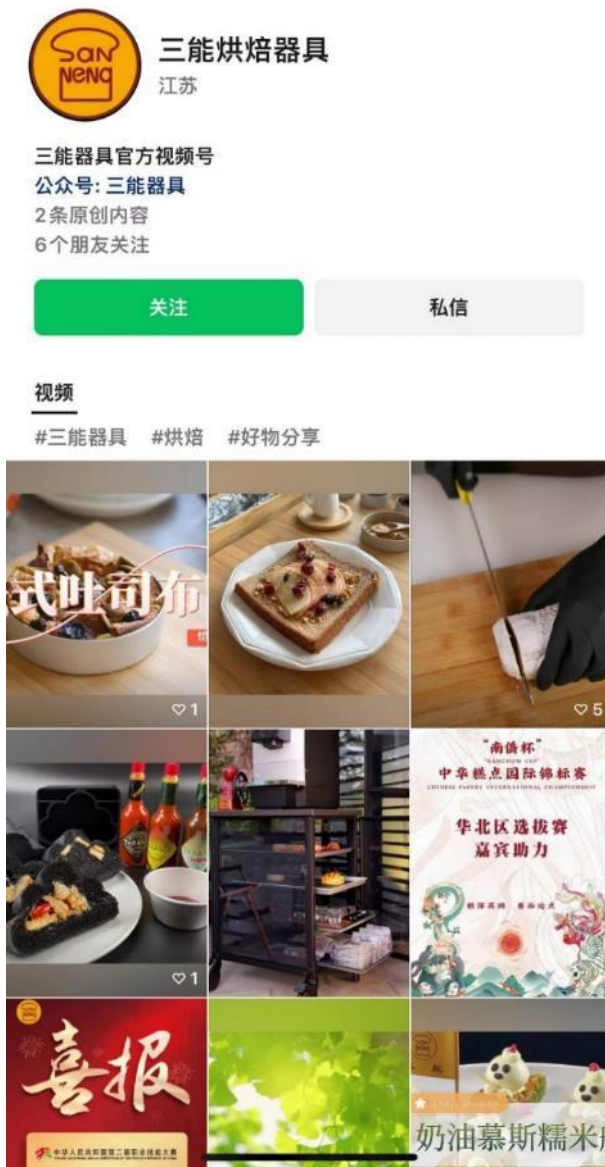


### 3. Channel aspect—Live broadcast (course)

- Sanneng actively participates in and executes the live broadcast (such as Tmall and Tiktok etc.) and we media (such as wechat, Tiktok Xiaohongshu etc.) through SK Company.
- Currently, we also develop and provide live broadcast solutions for many alliance companies.



# 3. Channel — we media





# 3. Channel — Operating Agency

➤ Operating Agency by SK Company

Increase operating income and the added value of fans

SINMAG



# 4. Product aspect—products and processes are in line with ESG trends



## 循環經濟解決方案

不沾塗層 | 環保清潔劑 | 環保重處理 | 製造服務化



不沾塗層



環保清潔劑



環保重處理



製造服務化

# 4. Product aspect—products and processes are in line with ESG trends

SANNENG  
返樸歸真 匠心器具

植纖柄不銹鋼弧型刮刀，絲紋

S/S Bowl Scraper-Plant Fiber Handle  
適用於切割麵糰，切片或從砧板上刮取食物等使用

全球氣候變遷和塑膠污染問題日益嚴峻，三能採用再生資源，取代30%的塑膠用量，助於降低二氧化碳排放，不僅帶來安全和健康的烘焙體驗，同時也為環境保護盡一份力。

- 減塑工藝**  
食品級環保材質，可回收再利用
- 防滑握把**  
具有防滑效果，操作穩定又安全
- 輕鬆清潔**  
可適用於洗碗機清洗



SN4045  
植纖柄不銹鋼弧型刮刀-絲紋  
128x138mm | 0.3mm301不銹鋼+聚丙烯(PP)+植物纖維 |

SANNENG

黑色塑膠纖維工具刷

適用於刷蛋液、糖水、醬汁、油等使用

抗菌手柄  
牡蠣殼粉取代  
40%塑料，  
具有抗菌效果

減塑—永續

全球氣候變遷和塑膠污染問題日益嚴峻，三能採用再生資源，取代30%的塑膠用量，助於降低二氧化碳排放，不僅帶來安全和健康的烘焙體驗，同時也為環境保護盡一份力。



研發友善環境的烘焙產品

SANNENG  
返樸歸真 匠心器具

植纖柄切麵刀

Dough Scraper-Plant Fiber Handle  
適用於切割麵糰、切片或從砧板上刮取食物等使用

全球氣候變遷和塑膠污染問題日益嚴峻，三能採用再生資源，取代30%的塑膠用量，助於降低二氧化碳排放，不僅帶來安全和健康的烘焙體驗，同時也為環境保護盡一份力。

- 減塑工藝**  
食品級環保材質 可回收原料再利用
- 孔洞設計**  
方便收納，節省空間
- 防滑握把**  
具有防滑效果，操作穩定又安全
- 輕鬆清潔**  
可適用於洗碗機清洗



SN4131  
植纖柄切麵刀  
116x130mm | 301不銹鋼+聚丙烯(PP)+植物纖維 |

SN4132  
植纖柄斜切麵刀  
116x156mm | 301不銹鋼+聚丙烯(PP)+植物纖維 |

SANNENG

植纖柄塑膠纖維工具刷

適用於刷蛋液、糖水、醬汁、油等使用

植纖手柄  
木質纖維粉取代  
30%塑料，  
解決廢舊木材

減塑—永續

全球氣候變遷和塑膠污染問題日益嚴峻，三能採用再生資源，取代30%的塑膠用量，助於降低二氧化碳排放，不僅帶來安全和健康的烘焙體驗，同時也為環境保護盡一份力。



研發友善環境的烘焙產品

# 4. Product aspect—products and processes are in line with ESG trends

## ➤ Energy-saving products-low sugar toast mold

克服糖份降低致上色不佳的問題

低糖亦上色佳 保水性高 省時節能 符合食品衛生

一般土司盒  
低糖健康土司盒  
烘烤節省20-25%的時間

節能 / 美味 / 安心

- 健康烘焙低糖麵包(糖分8%~10%)。
- 與一般土司盒相比較，同配方向規格土司可降20%~25%的烘焙時間，且不會因低糖而造成上色不均的情況。
- 烘烤時間短，土司水分流失少；保水性高，口感軟糯濕潤。

SN2067 181x91x77mm 225g  
SN2066 196x106x110mm 450g  
SN2065 325x107x120mm 900g

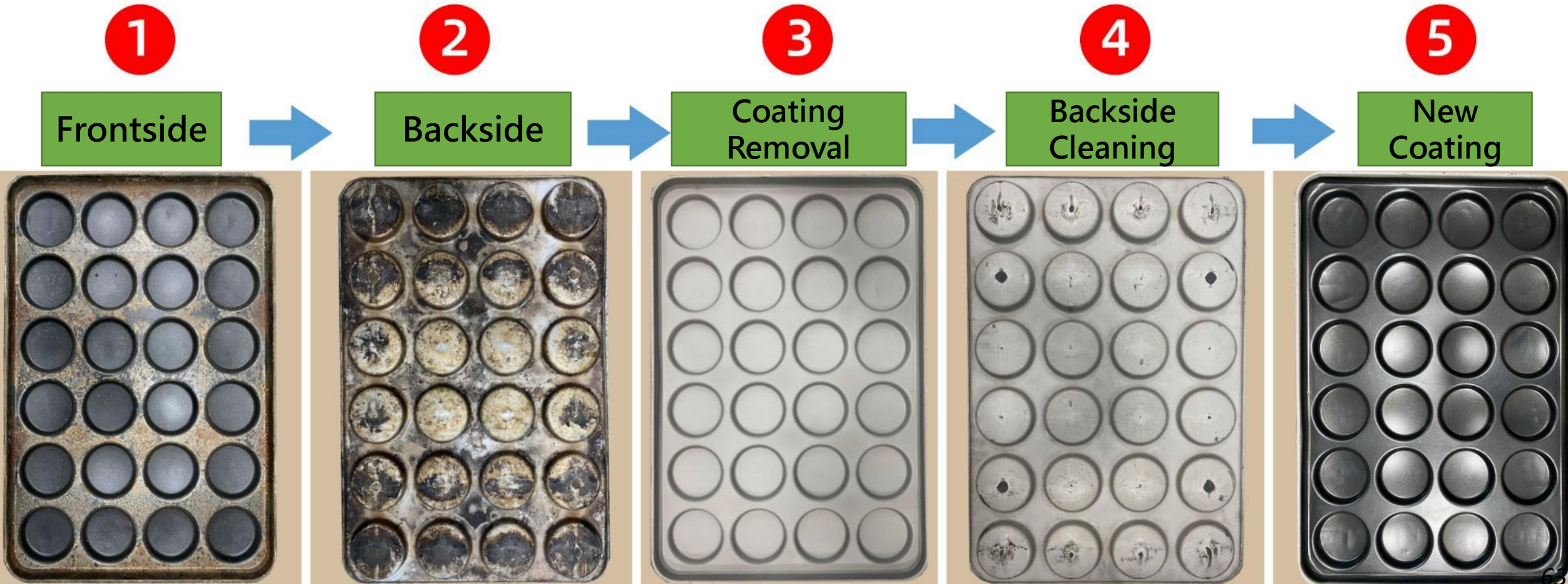
24分钟 24分钟

450g波纹土司盒 450g低糖健康波纹土司盒

# 4. Product aspect—products and processes are in line with ESG trends

## ➤ Non-stick treatment process

Environmental protection Recoating Process



# 4. Product aspect—products and processes are in line with ESG trends



**SANNENG**  
Professional in Bakeware

Chinese Grill Fish Pan



Korean BBQ grid



## 5. Market aspect – expanding the Southeast Asian market

Based on Taiwan, deep in Asia, and go global!

### Asia Layout



**Westward** : Strengthen industrial resource cooperation and jointly serve major customers

**Southward** : Gradually expand ASEAN market based on Sanneng Indonesia

**Northward** : Explore Korea market at the right time, in addition to Sanneng Japan



## 5. Market aspect – expanding the Southeast Asian market

- Location :  
Rent an existing factory in Solo, Jawa Tengah, Indonesia.



- Baking Tray Production Line



- Loaf Pan Production Line



- Non-stick Production Line - Sandblasting Equipment

Manual Sandblasting Machine



Automatic Sandblasting Machine



- Non-stick Production Line - Spray Coating Equipment

Manual Spray Coating



Automatic Spray Coating Robot



- Non-stick Production Line - Baking Equipment

Automatic Continuous Baking Machine (32 m)



Box Furnace



- Major customers in Indonesia





# Towards ASEAN – Champion Demo Global Tour

## Wang Sen Group X Sanneng X Sinmag



SINMAG EQUIPMENT (THAILAND) Co., Ltd.

COACH WANG

CHEF LI

CHEF WU

WEDNESDAY  
27  
AUG

# THANK YOU

## FOR YOUR INTEREST IN SINMAG

王森教育集團

SINMAG SANNENG

THANK YOU FOR THIS OPPORTUNITY.

WE WILL DO EVERYTHING WE CAN TO EARN YOUR TRUST AND GOODWILL IN THE FIELD OF BAKERY AND FOOD EQUIPMENT THAT WE ARE ABLE TO MANUFACTURE!

AUGUST 27, 2025 (09:00 AM – 03:00 PM)  
AT PHOTHALAI BANGKOK



## 集團願景

成為亞洲食品器具  
專業、服務、信賴的  
領導品牌



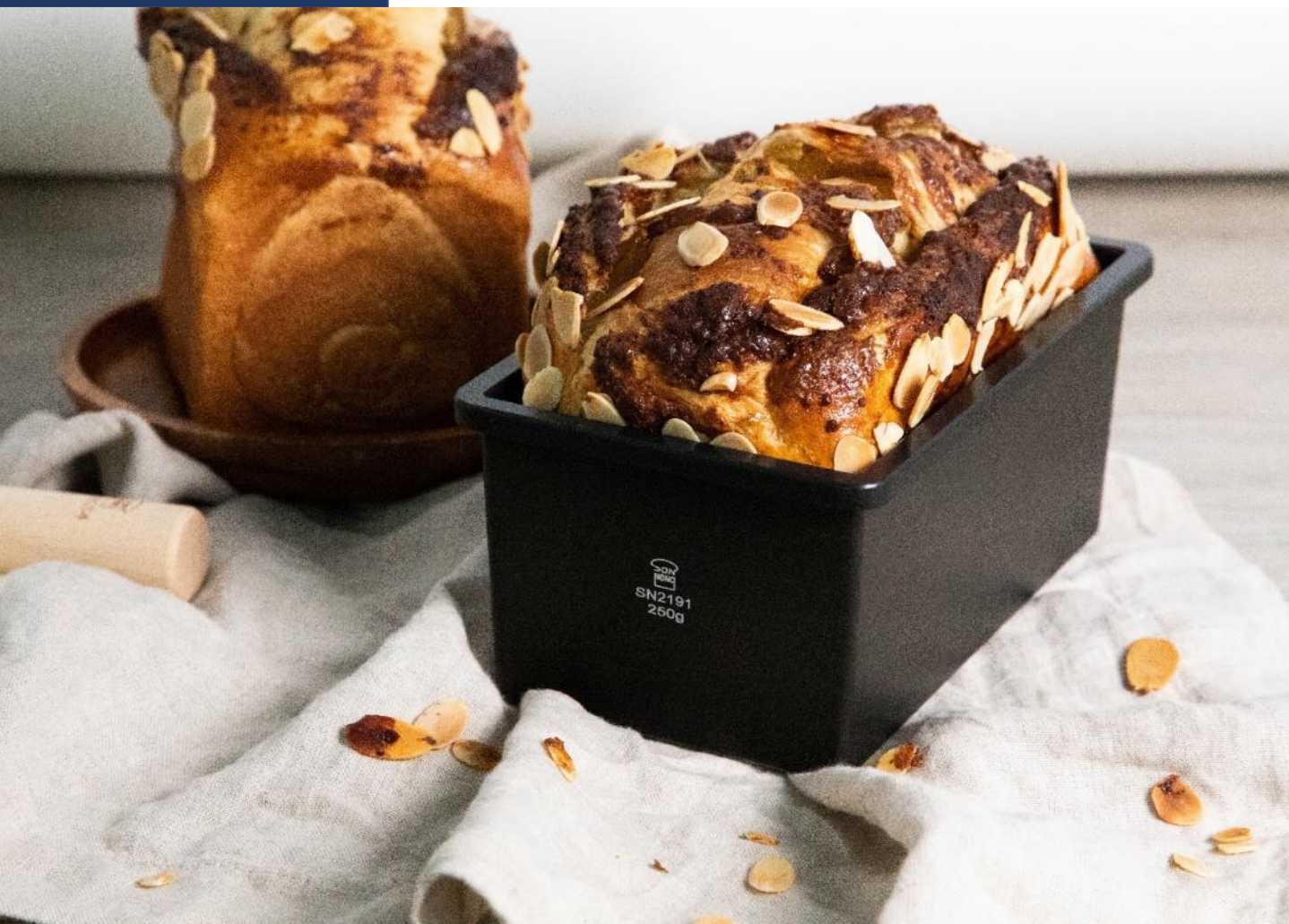
ENVIRONMENTAL  
SOCIAL  
GOVERNANCE



## 集團使命

食品器具安全環保  
與節能減碳的推手





# Thank You

